MASSACHUSETTS REPUBLICAN PARTY

November 9, 2026

Dear Members of the Massachusetts Republican State Committee,

After considerable thought and reflection, I have decided that I will not seek another term as Chair of the Massachusetts Republican Party.

Serving as Chair for the past four years has been one of the greatest honors of my life. I am grateful for the confidence you placed in me and proud of what we have accomplished together. When I assumed this responsibility, I knew the work ahead would be considerable. What I could not have anticipated was just how much we would accomplish, how many challenges we would face, and how fundamentally this organization would change.

Four years ago, the Massachusetts Republican Party was in a difficult position. We were nearly a million dollars in debt, out of compliance with both the Federal Elections Commission and the Massachusetts Office of Campaign and Political Finance and we were under enforcement action by the State Attorney General. We faced mounting legal expenses and lawsuits, with a diminished donor base and an organization that lacked the infrastructure necessary to operate effectively. We had significant ground to make up, and restoring the Party would require difficult decisions, disciplined financial management, and a renewed commitment from those who believed in its future.

Our first responsibility was to stabilize the institution. Through extensive negotiations and responsible financial management, we resolved all but one outstanding legal matter and secured settlements that saved the Party tens of thousands of dollars. We began rebuilding relationships with donors and we largely restored confidence in the organization. After a year, we moved back to Boston, and established a fully functioning headquarters with a location that served as a gathering point for candidates, elected officials, conservative groups and volunteers alike.

These accomplishments may not have been the most visible to voters, but they were essential. Before we could build a competitive political operation, we had to rebuild the organization itself.

In 2023, we faced a test as two state representatives faced off in a swing State Senate district. The MassGOP played a crucial role in assisting then State Representative Peter Durant in his special election win. The Party invested $30,000 directly in this race, encouraged additional donor support and brought the RNC to the campaign with boots on the ground. This marked the first time our party had flipped a senate seat in seven years. Before this win, the last Republican

legislative flip in a Presidential cycle was in 2016, then breaking a 32~year drought. It was an important win at a crucial time.

With that foundation in place, MassGOP entered 2024 prepared to compete, with the national political environment providing considerable momentum. Together, we made history. Republicans flipped multiple seats in Massachusetts while successfully defending every single seat held by a Republican incumbent. We also increased support for President Trump in nearly every county across the Commonwealth. The 2024 electoral gains continued the trend we had begun in 2023.

The progress we made in 2024 then gave us an opportunity to set more ambitious goals for the year ahead. In 2025, we committed ourselves to building a party capable of competing at every level. We set out to recruit and support Republican candidates for statewide constitutional offices, develop candidates to challenge Democrats, modernize our campaign operations through data, voter outreach, and earned media, and achieve a record number of Republican donors and volunteers.

A significant part of making that progress involved strengthening the organization itself. We made an important decision to bring more of our campaign operations in-house rather than rely so heavily on outside consultants who often operated with different systems so data did not benefit other candidates and expenses for candidates were higher. We believed that investing in our own staff and capabilities would allow us to provide candidates with more consistent, responsive, and cost-effective support. This required a significant commitment, but it was an investment in the long-term capacity of the Massachusetts Republican Party. We wanted an organization that could do more than finding candidates. We wanted an organization capable of recruiting, training, equipping, and supporting candidates throughout the campaign.

Rebuilding our relationship with the Republican caucus was another important part of strengthening the Party. That work required consistent communication and a shared commitment to electing and retaining Republicans across the Commonwealth. By the fall of 2026, that renewed partnership was producing tangible results, with members of the Republican caucus regularly in the field, knocking doors multiple times each week on behalf of both incumbent legislators and Republican candidates. Bringing our Party organization and elected Republican leadership together around a common political effort was an important step forward.

This was a particularly demanding election cycle. The political landscape evolved considerably throughout the year, campaign circumstances changed, and our Party was frequently required to

adapt to new challenges and shifting priorities. Our competitive gubernatorial primary resulted in unexpected and significant strains. Not every effort produced the outcome we had wanted, but our team remained committed to our candidates and continued to provide the support and resources necessary to navigate an unpredictable political environment. I am proud of the dedication and flexibility demonstrated by both the State Committee and the staff throughout this cycle especially.

The MassGOP coordinated campaign services expanded considerably over the four years. We moved millions of pieces of mail, delivered millions of text messages, and began offering digital advertising services to candidates under consistent policies. These services not only expanded the resources available to our campaigns but saved candidates hundreds of thousands of dollars in costs they otherwise would have incurred independently.

Our communications operation underwent a similar transformation. We modernized our digital strategy, expanded our use of short-form video, introduced new approaches to reaching voters, and substantially increased our online audience. Communicating effectively with voters required us to adapt, and we invested in the tools and capabilities necessary to do so.

Protecting the integrity of our elections has also remained a central responsibility. We developed more sophisticated election integrity training, coordination, and election-day resources than our Party has ever maintained.

Our work has not gone unnoticed nationally. The Massachusetts Republican Party became the first State Party in the country to receive Chairman's Circle recognition from the Republican National Committee, acknowledging our work as a leading organization. This distinction reflects the collective efforts of our staff, volunteers, candidates, and State Committee members, and demonstrates how far this organization has come. In my role as a member of the Republican National Committee (RNC), I was honored to have since served on the RNC Steering Committee (chairman’s appointment), RNC Rules Committee (state designee), RNC Resolutions Committee (Northeast Regional Representative - elected by region) and perhaps most proud of my appointment to the Chairman's State Chair Advisory Committee for the Northeast Region, where I mentored newly elected chairman in a region that spans from the District of Columbia to Maine.

I would be remiss not to recognize another area of progress that is particularly important to me: the State Committee itself. When I became Chair, this body faced considerable challenges in its ability to meet, organize, and conduct the business of the Party. Over the past four years, we have

worked to restore its role as an active and engaged governing body. Today, we hold regular meetings, maintain active subcommittees, and have created more opportunities for members to participate in the work and direction of the organization.

None of these accomplishments came without challenges. Our progress has not always been linear, and there have been difficult decisions, disagreements, and moments when the path forward was not immediately clear. That is the nature of rebuilding an institution. What matters is that we continued to move forward, remained focused on our responsibilities, and made investments that will benefit the Party for years to come.

As I reflect on these four years, I am particularly mindful of the position in which we now find ourselves. Massachusetts remains a challenging environment for Republicans, and there is still considerable work ahead. Building a lasting Republican presence in the Commonwealth requires sustained investment, organizational discipline, and a willingness to look beyond any single election cycle. We have made meaningful progress, but our work is not finished.

The next chapter of this Party will be an important one. We now have infrastructure, professional staff, established programs, campaign capabilities, and institutional knowledge that were not available to us four years ago. These are significant investments, and they must be preserved and strengthened. The next Chair will inherit an organization with real capabilities and considerable potential. It is my hope that the next chapter will build upon the progress we have made, rather than return to the circumstances from which we began.

Leadership of this organization carries an obligation not only to address the challenges of the present, but also to prepare the institution for the future. We should be intentional about the direction we take, mindful of the investments we have made, and committed to continuing the work of building a sustainable and competitive Republican Party in Massachusetts. The progress of the past four years belongs to this body and to everyone who contributed to it. Its continuation will require that same collective commitment.

The measure of a Chair's tenure is not simply the length of time spent in the position, but the condition of the organization left behind. By that measure, I believe we have made meaningful progress. We inherited a Party struggling to meet its obligations and fulfill its responsibilities. We leave behind an organization with a stronger financial foundation (with more work to go on inherited debt and obligations), a professional campaign operation, expanded services for candidates, national recognition, and a more engaged State Committee. There is much more to accomplish, but there is also much of which we can be proud.

MASSACHUSETTS REPUBLICAN PARTY

I want to express my sincere appreciation to my husband and our three children, the MassGOP staff who endured much personal sacrifice, our candidates, our donors, our many interns and volunteers and each of you for your service and commitment to the Massachusetts Republican Party. You believed that the Party was worth supporting and remained committed to that work, even when the challenges seemed considerable. It has been a privilege to serve alongside you. I am proud of what we have accomplished together, and I leave this position confident in the potential of the organization we have built.

Thank you for the privilege of serving as your Chair. I look forward to continuing to support the Party and the next Chairman in any capacity in which I can be helpful.

Sincerely,



Amy Carnevale
Chair, Massachusetts Republican Party