

March 5, 2026

Bill Yukna, Chair
Stephanie A. McGowan, Vice Chair
Amy LaBrache, Clerk
Mark S. Elfman
Debbie Giardino
Town of Foxborough
Foxborough Town Hall
40 South Street
Foxborough, MA 02035

Paige Duncan
Town Manager
Town of Foxborough
Foxborough Town Hall
40 South Street
Foxborough, MA 02035

Re: Event License

Ladies and Gentlemen:

On behalf of FWC2026 US Inc. (the "Applicant"), and Boston Soccer 2026 Corp. ("BS26"), we thank you for listening to, and reviewing, our plans to host FIFA World Cup matches and fan events in the Town of Foxborough (the "Town") and the greater Boston area (collectively, the "World Cup Events").

We understand that hosting World Cup Events presents unique public safety challenges that differ from hosting concerts or professional football and soccer games. We thank Chief Grace and Chief Kelleher (collectively, the "Chiefs") for addressing these unique public safety challenges. The Chiefs shared with us and with state and federal agencies their plans to deploy public safety personnel in connection with the planned World Cup Events (the "Deployment Plans"). It is clear that the Chiefs have devoted considerable thought and effort to analyze the risks and to develop the Deployment Plans. We reviewed the Deployment Plans and accept them unconditionally and without exception.

We understand that providing the services set forth in the Deployment Plans will be costly and that funding those costs may cause the Town of Foxborough to experience an undue financial burden if the Town is required to carry those receivables for thirty (30) days as we understand may be customary for event licenses. To ease that burden, BS26 will commit in the event license to pay in full within two (2) business days all invoices issued by the Town to BS26 for costs incurred by the Town to deploy public safety personnel in connection with World Cup Events. By paying the invoices in full within two (2) business days, BS26 hopes to provide the Town with funds to pay all amounts due to public safety personnel in connection with the Town hosting World Cup Events in advance of any payroll or check run.

In addition, the Chiefs provided a list of equipment ("Equipment List") not currently in the Town's possession but required to address the unique challenges of hosting World Cup Events in Foxborough. Once again, the Applicant and BS26 thank the Chiefs for devoting the time to analyze the risks associated with the World Cup Events and for developing this list. The Applicant and BS26 have reviewed the Equipment List and accept the list unconditionally and without exception. In the event license, BS26 will commit to provide all items identified in the Equipment List to the Town for the Town's exclusive use and control on or before the date reasonably determined by the Chiefs, but no later than the commencement of the World Cup Events (including any training that may be necessary before those events) for the duration of the World Cup Events.

BS26 is a non-profit entity that has been organized for the sole purpose of hosting World Cup matches in Foxborough and related events throughout greater Boston. BS26 is funded primarily from grants from state and federal agencies and from certain commercial activities. Consistent with the BS26 charter and the obligations related to that funding, BS26 may only spend funds in connection with hosting World Cup Events. The officers and directors of BS26 have fiduciary duties with respect to these limitations. Taking those restrictions into account, BS26 will commit in the event license to provide funds to the Town to purchase certain items on the Equipment List. With respect to other items on the Equipment List, BS26 will borrow or lease those items from third parties for the Town's exclusive use and control during World Cup Events. Please understand that, notwithstanding the restrictions on BS26, BS26 is committed to ensure that the Town will have all items identified on the Equipment List for its exclusive use and control on or before the date reasonably determined by the Chiefs, but no later than the commencement of the World Cup Events (including any training that may be necessary before those events) for the duration of the World Cup Events.

Please also note that, in the event BS26 fails to pay any invoice when due or provide any item identified on the Equipment List or if any item is removed from the Town's control during World Cup Events, there is a provision in the event license that provides significant incentive to the Applicant and BS26 to correct those and to perform all obligations and conditions in the event license, and that allows the Town to revoke such event license.

We understand the Town has concerns about BS26's financial status. We can confirm to the Town that BS26 has \$2,000,000 of funds available in its bank accounts as of this morning and that it will receive at least an additional \$30,000,000 from state and federal funding and commercial activities. With the amounts on hand and expected additional funding, BS26 is and will remain well capitalized to pay all amounts as they come due in connection with hosting World Cup Events.

To further assure the Town that BS26 has the ability to pay amounts as they come due, BS26 secured a financial commitment from Kraft Sports & Entertainment LLC ("KSE") (see financial commitment letter attached) to advance funds to BS26 as needed to pay costs related to the Deployment Plans or in connection with the acquisition of equipment. With BS26's current funds, additional government funding and commercial activity, and the financial commitment from KSE, there can be no doubt that BS26 has the means to pay all amounts as they come due in connection with hosting World Cup Events.

Please review the attached revised draft of the event license. We believe this draft complies with the Town's rules and regulations, is consistent with event licenses previously issued by the Town, and addresses each and every one of the concerns that the Chiefs have identified to allow the World Cup

Events to be held safely in Foxborough this summer. We further believe this letter (with attachment) clearly demonstrates that BS26 has the means to pay all amounts as they come due in connection with deploying public safety personnel and securing those items identified in the Equipment List for the Town's exclusive use during World Cup Events.

Please contact us should you have any questions or concerns. We are determined to answer every question forthwith and to the best of our ability.

Once again, we thank you for your efforts and look forward to hosting fans here in the Town of Foxborough.

Very truly yours,

BOSTON SOCCER 2026 CORP.

DocuSigned by:

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By: Mike Loynd
Name:
Title: President

FWC2026 US INC.

DocuSigned by:

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By: Curtis Franks
Name:
Title: